

An aerial photograph of the University of Alaska Fairbanks campus during the "golden hour" of sunset. The sun is low on the horizon, casting a warm, golden glow over the entire scene. The campus features a central green quad with a circular design, surrounded by various academic and administrative buildings. A large parking lot is visible in the lower left. The campus is bordered by dense evergreen forests, and a road curves around the perimeter. The overall atmosphere is peaceful and scenic.

# A strong foundation

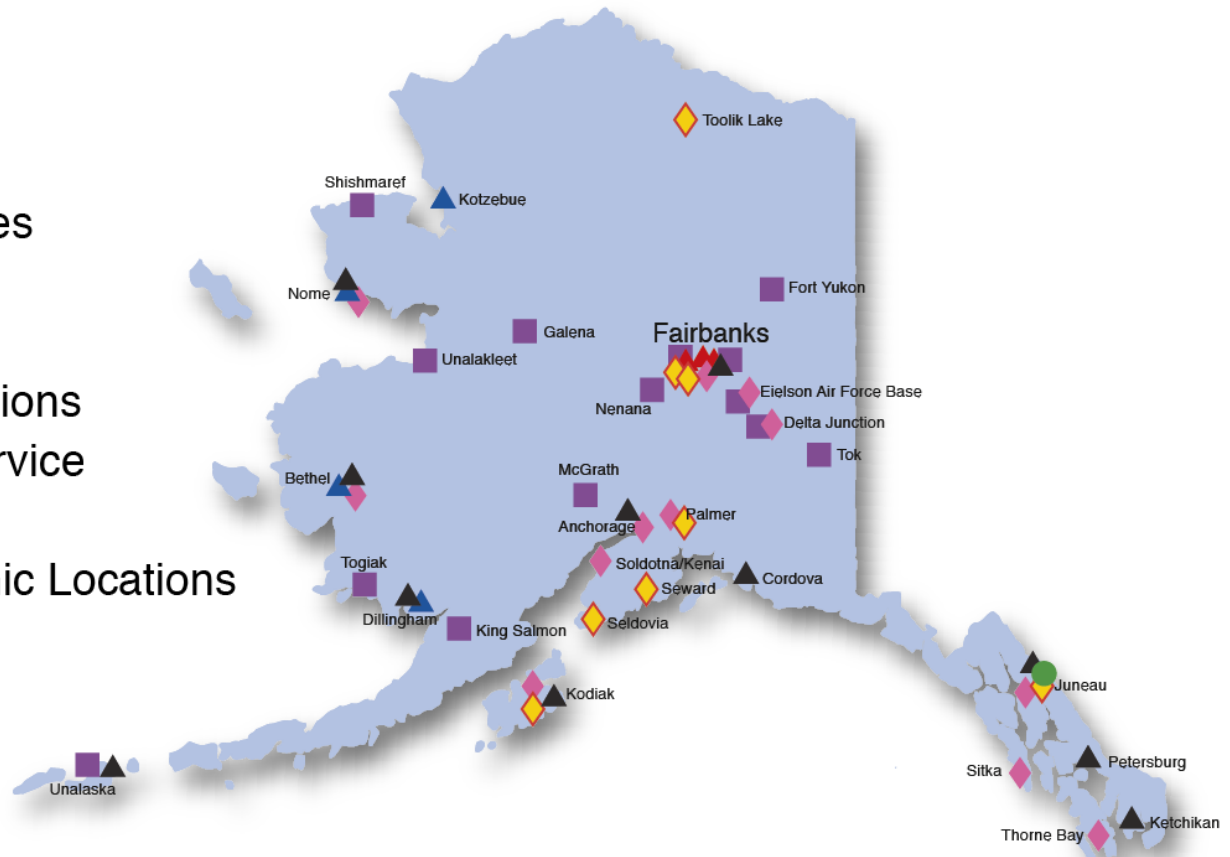
*for the next 50 years*

# About UAF

- Founded in 1917
- More than 10,000 students statewide
- More than 1,300 degrees awarded in 2013
- Economic engine for Alaska
  - *More than \$100 million in research dollars*
  - *More than 4,000 jobs*
  - *Nearly 17,000 alumni living and working in Alaska*

# Statewide service

- ▲ Fairbanks-based Campuses
- ▲ Rural Campuses
- CRCSD Learning Centers
- ◆ Off-campus Research Stations
- ◆ Cooperative Extension Service
- ▲ Marine Advisory Program
- Other Off-campus Academic Locations



- Dozens of sites around Alaska
- Thousands served via informal workshops and events

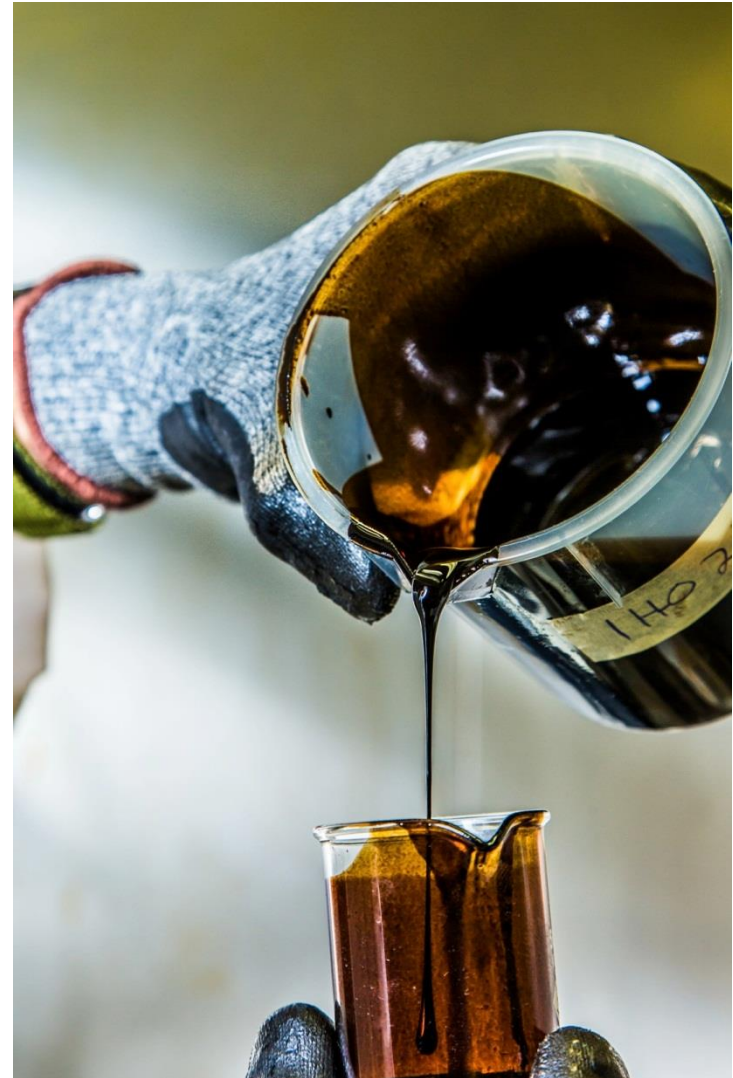


# Training Alaska's workforce

- UAF graduates ready for the resource industry
  - *Engineering and geology*
  - *Process technology*
  - *Accounting and business*
  - *Diesel and heavy equipment mechanics*
- Productive partnerships
  - *Internships for students*
  - *Advisory board service*
  - *Mentorship*
  - *Recruiting opportunities*

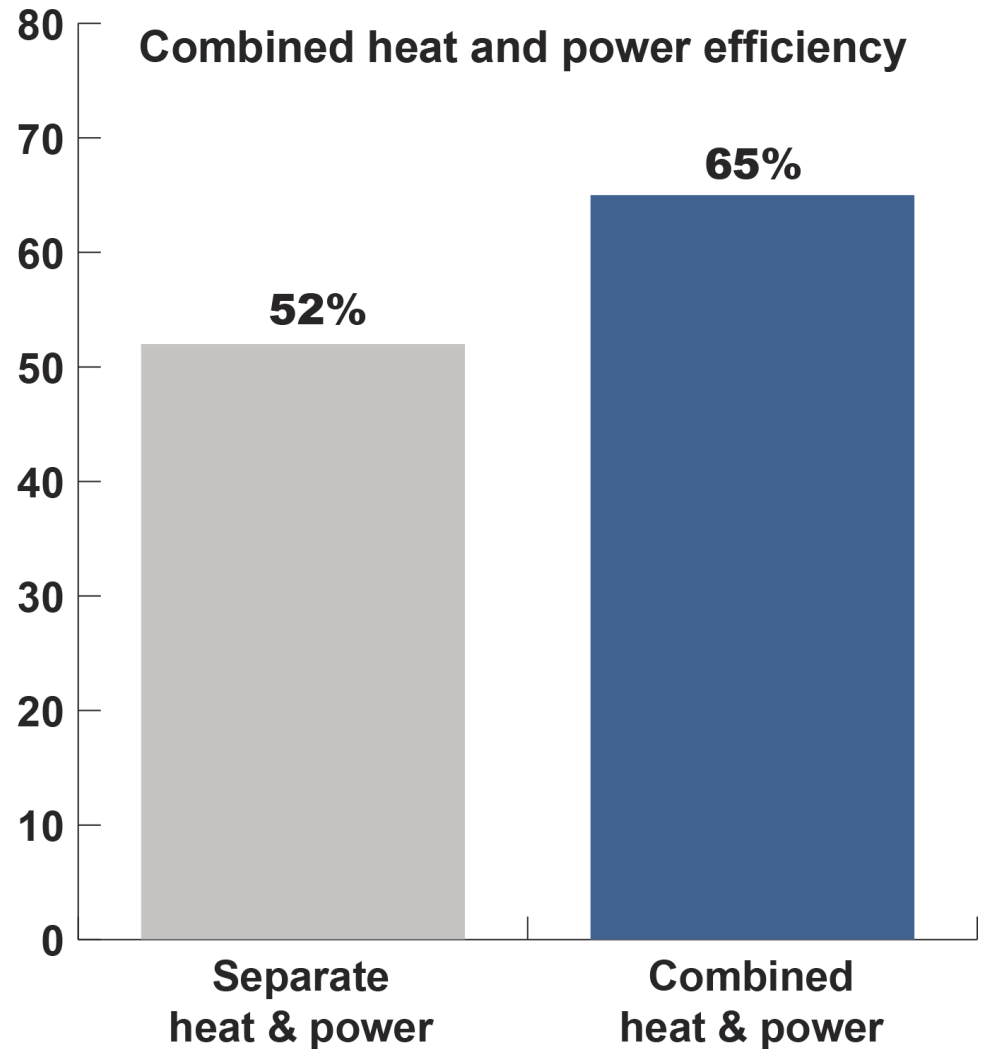
# Research for Alaska's industry

- Exploration
- Extraction
- Transportation
- Monitoring
- Environmental
- Educational opportunity

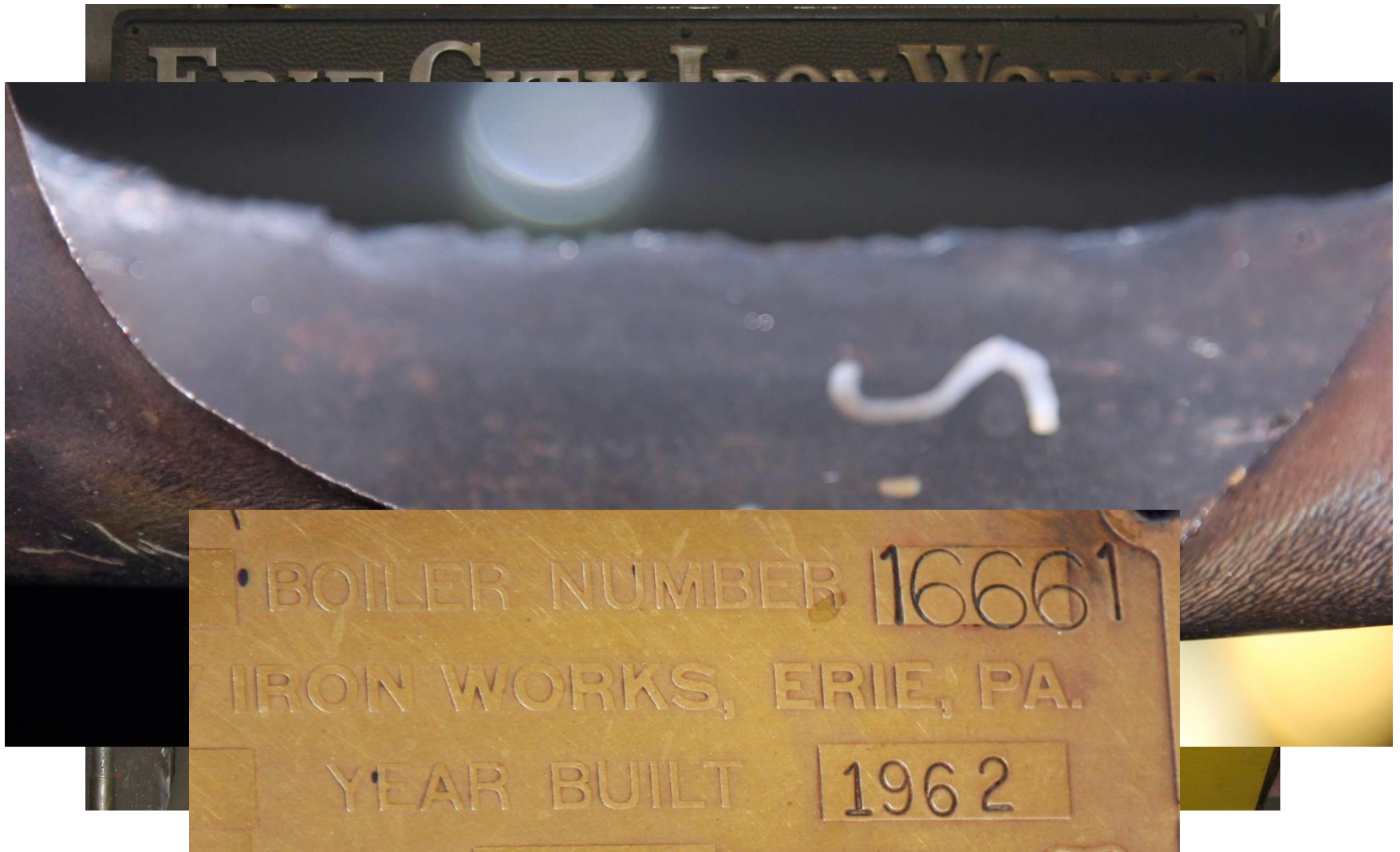


# Energy is the foundation

- 3.1 million square feet of public facilities
- Average age of building: 34 years
- All these things need heat and power
- More than 500 schools and universities have their own heat and power plants



# Our foundation looks like this

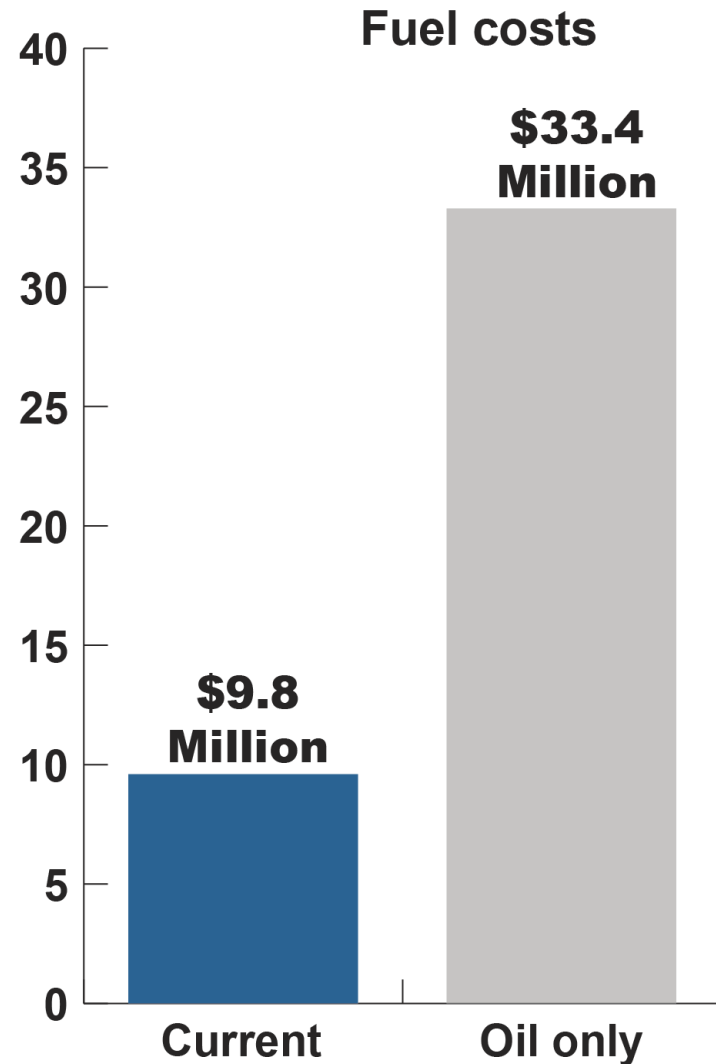




# What if the coal boilers fail?

That could mean firing up the backup oil/gas boilers.

- *An adequate supply of gas is not available.*
- *Using only diesel would more than triple fuel costs.*
- *The university's existing operating budget cannot absorb that.*





# What if the entire plant fails?

- Billions of dollars in public infrastructure at risk of freezing. More than \$1 billion to repair.
- Students need alternate housing.
- Research stops.  
Education stops.  
Service stops.
- Enrollment and funding impacted for years in the future.



# Failure to invest now invites catastrophic failure

*Every year we delay increases  
the risk and the cost.*

# Solution: Major plant upgrade

*A diversified energy portfolio*

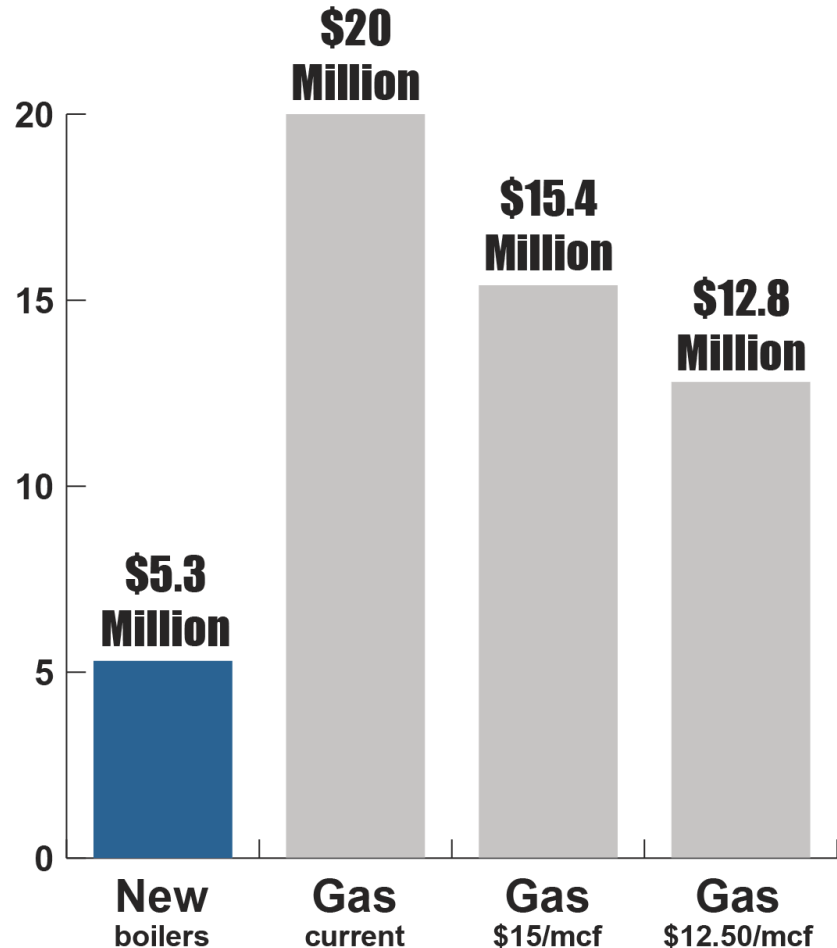
- New circulating fluidized bed (CFB) boilers
  - *Flexible solid fuel, proven technology*
  - *Coal with up to 15 percent biomass*
  - *Capable of generating 17 MW of power*
- Oil/natural gas backup boilers
- Purchase renewable energy, when available
- Energy conservation on campus
- Small renewable projects on campus

***Flexible, sustainable, fiscally responsible***

# Why don't you \_\_\_\_\_?

- Buy power from GVEA
  - *We need **heat** and **electricity**.*
  - *Not cost effective to heat with electricity*
- Build a natural gas plant
  - *A reliable supply of gas is not available*
  - *Lower capital cost*
  - *Double to more than triple the fuel cost*

Fuel costs — Natural gas





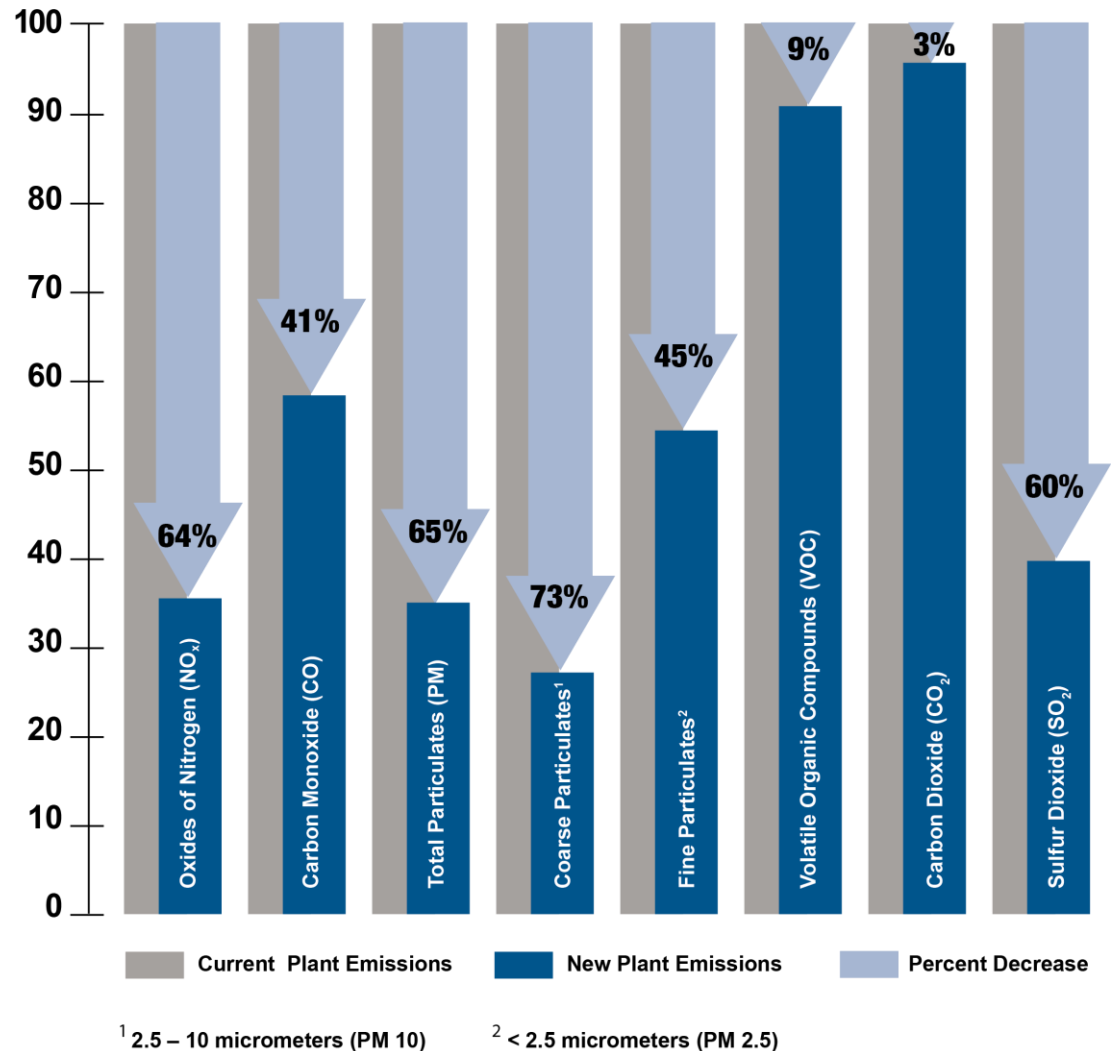
# Replacement now is fiscally responsible

- Aging plant and a growing campus
- More than \$35 million in maintenance needed in the coming years
- That doesn't guarantee continued reliable operation
- About half of those projects are bandages not needed in a new plant

***Energy solutions for the future,  
not temporary patches.***

# Environmental benefits

- Current main boilers are 1890's technology
- Plant burns coal, diesel and gas
- Newer technology is more efficient
- Current load and upgraded plant reduces emissions



# Additional benefits

- Increase in available construction jobs for Alaskans
- Increase in economic activity during 2015-2018 time period
- Public safety
  - *UAF historically serves as a place of shelter during emergencies.*
  - *Upgraded plant could heat and power campus independent of the grid.*

# Timeline

- Current: \$3 million for preliminary design and permitting
- FY15: Requesting \$245 million for full design, boiler and equipment purchase, and construction
  - \$195 million state funding
  - \$50 million in bonding authority
    - *UAF can make the bond payment with fuel cost savings*
- Target completion and opening: Winter 2018





# Questions?