



Glacier Oil & Gas Corp.
Discussion Materials
Sep. 14, 2017



Glacier Oil & Gas

Alaska-Focused E&P Company

- Production. ~5.0MBoepd; ~50% growth y/y
- Asset location / mix. 100% Alaska assets with current WI production ~90% Cook Inlet / ~10% North Slope and ~80% oil / ~20% gas
- Infrastructure. In-place at each field with capacity to accommodate growth at each field
- Pricing. Attractive ANS oil pricing and CI-market gas pricing
- Emerged from restructuring in Mar. 2016

Proactive HSE Approach

- Diligently try to operate safely as well as to adhere strictly to the State of Alaska's regulatory requirements
- HSE emphasis underscored by substantial HSE-directed investments going into and post restructuring

Actionable and Substantial Growth Opportunities Across Operating Areas

- Badami Unit on North Slope has "company-changer" potential; current focus
- Sabre prospect and in-field Redoubt and North Fork targets can triple (or better) our current CI production

Solid Financial Position

- Strong cash flow
 - Expecting EBITDA in 2017 10x or more than that of 2016, expect another ~35%+ y/y growth in 2018*
 - Substantial cost- and capex-efficiency achieved since emergence
- Clean balance sheet. No third-party debt; \$40MM committed revolver liquidity from our equity-owners
- Ownership concentrated between two top-tier asset managers
 - Apollo and HPS Investment Partners have a combined > \$200Bn AUM

Strong Management Team

- Shaped by a "safety-first, technical-driven and financially-disciplined" culture and approach to growth
 - Deep technical and financial expertise; entire careers in oil & gas
 - Structural redundancy and controls
- Deep oil & gas operating expertise – globally and in AK

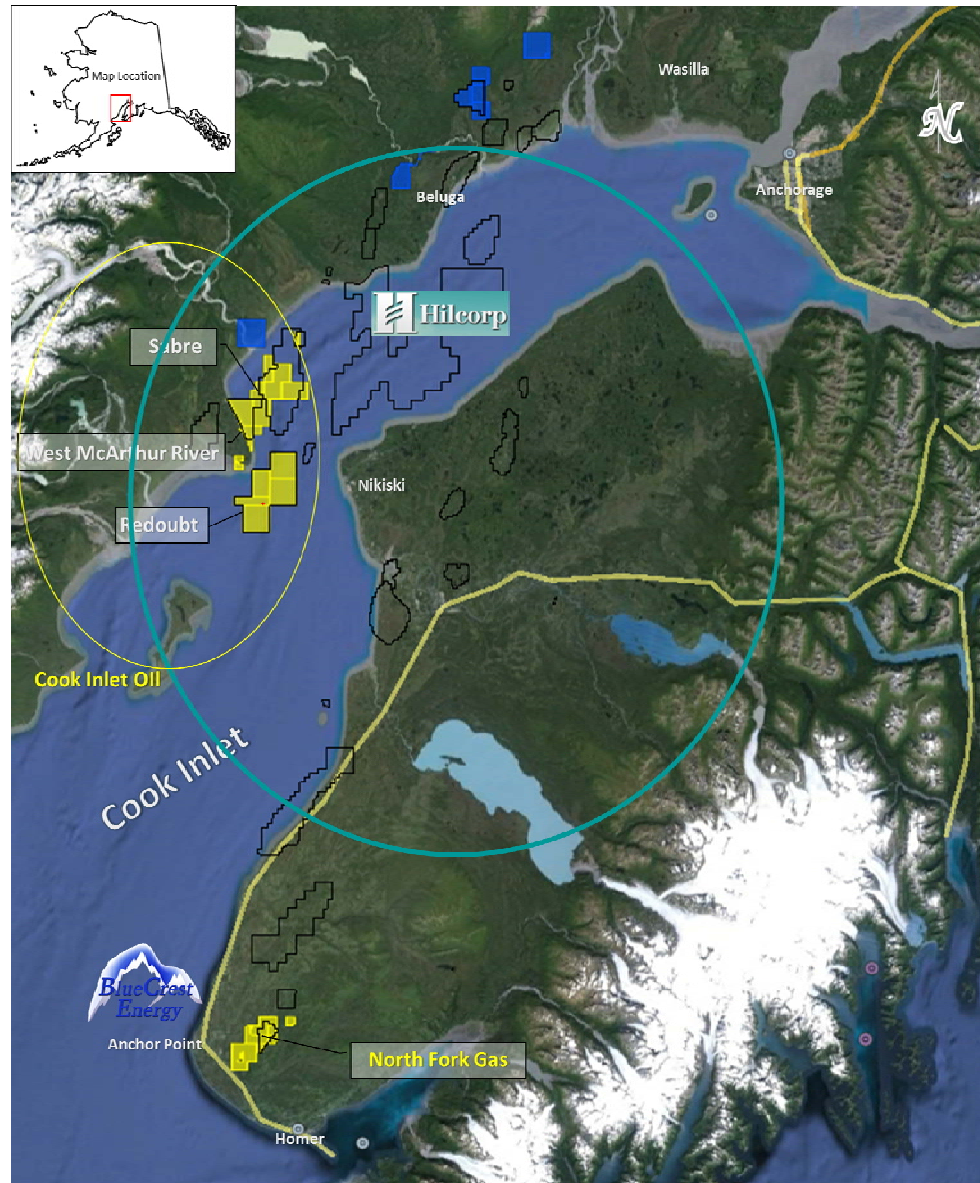
Operating Areas



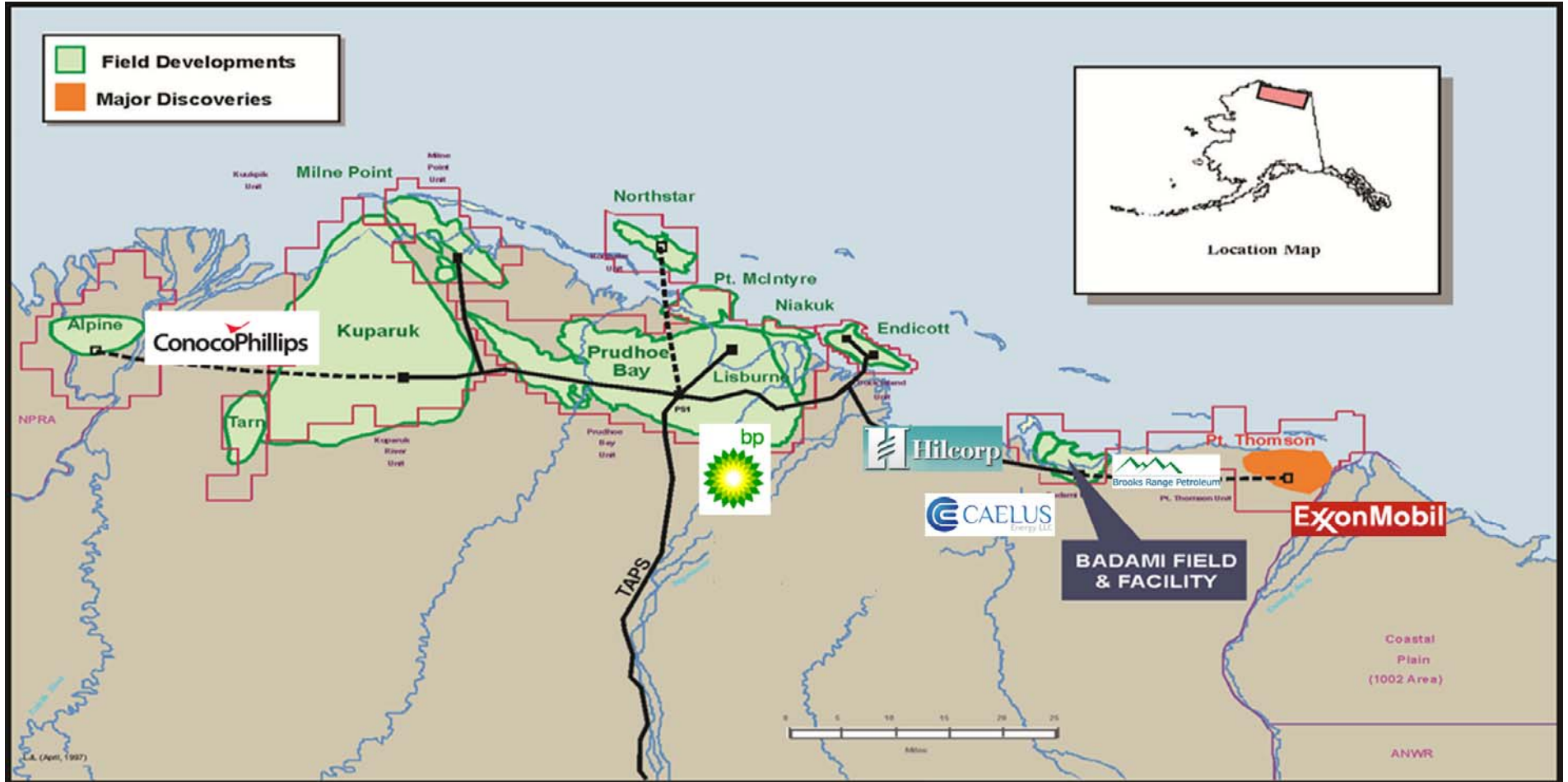
	Cook Inlet Oil		Cook Inlet Gas	North Slope Oil
	Redoubt Unit (RU)	West McArthur River Unit (WMRU)	North Fork Unit	Badami Unit
Location	West Cook Inlet – <u>Off</u> -shore	West Cook Inlet – <u>On</u> shore	East Cook Inlet – Onshore	East North Slope – Onshore
WI	100% / Operated		100% / Operated	67.5% / Operated
Production*	~3.3MBopd		~6.5MMcfd / ~1.1MBoepd	~875 Bopd
Key Infrastructure	<ul style="list-style-type: none"> Osprey platform (2nd newest in CI, zero-discharge, 21 wells / 25MBopd) Kustatan (25Mbopd, 40MB storage) Rig 35 (2.0K HP, 20K') 	<ul style="list-style-type: none"> Storage (11MB) Rig 36 (2.4K HP, 25K') 	<ul style="list-style-type: none"> Two gas pipelines (7.4 mi., 22 MMcfd) Rig 37 (1.0K HP, 15K') 	<ul style="list-style-type: none"> Processing (38.5 Mbopd) 50 mi. oil / gas pipeline Other. Dock; air strip, gravel; G&I
Color	<ul style="list-style-type: none"> Recent focus: added 1.1+MBopd in 2Q17 Also in 2Q17, completed integration of RU and WMRU processing Sabre prospect key source of new recoverable resource; targeting summer 2018 		<ul style="list-style-type: none"> Lower-risk gas field Cook Inlet gas prices \$6 - \$7 given “closed market” 	<ul style="list-style-type: none"> Potential “company-changer” GLA will drill its first well there this coming Ice Road season

* Gross. CIO includes Solution Gas and NSO shown 8/8s

Cook Inlet Positions



North Slope Position



Strong Track-Record

- No spills to environment since 2013
- No Recordable Incidents or Lost Time Accidents in 2017
 - 2016 GLA RIR = 1.07 vs. 1.2 AK Oil & Gas Average
- Successful May Cook Inlet Spill Drill

WMPF / KPF Consolidation

- Proactively redirected our four WMRU wells from the aging West McArthur Production Facility to our larger, more modern Kustatan Facility
 - Also, worked-over the WMRU wells to switch from high-pressure jet pumps to ESPs
- Substantially lower spill / fire / “incident” and H₂S risk
 - ~KPF’s greater capacity and automation as well as newer construction; less part failure risk and better H₂S management capability
 - ESPs have less pressure than the incumbent jets and require no “power oil” so involve dramatically less oil volume
- Other HSE benefits include smaller foot-print, greater up-time, more gas-recovery, less noise and less non-H₂S vapors
- Have had no spills or other incidents since completion
- Notable from a safety-seriousness perspective that this \$10MM+ HSE-driven project was our first major capital spend post-emergence
 - Say a lot about how our management team and owners approach safety, in particular, and the business, generally

Under-Cook Inlet Pipeline Stabilization

- Proactively implemented a ~\$750K under-water pipeline stabilization effort in 2015 – 2016
 - Multi-stage, thorough inspection and – where appropriate – reinforcement of our under-Cook Inlet pipeline system
- Followed-through to completion despite the intervening restructuring process

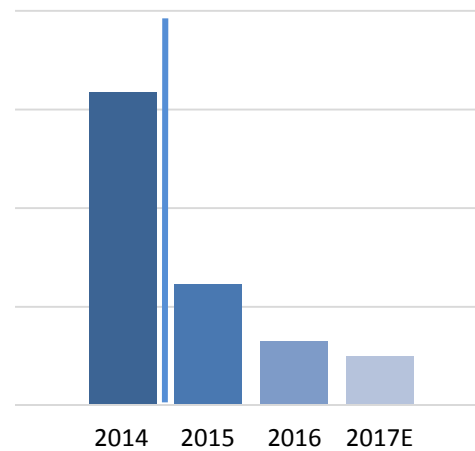
Other

- P&A. In the last year, have proactively P&A’d six on-shore wells to minimize HSE- and regulatory-exposure
- Helicopters. Proactively transitioned vendors to secure twin (vs. single) engine helicopters and medivac capability

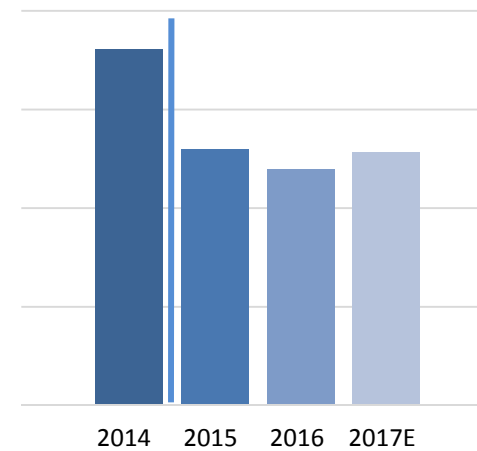
Improved Cost Structure, Capital Efficiency and Production

- The Company
 - Has lowered G&A by ~85% since 2014
 - And LOE by ~30%
 - Despite substantial “catch-up” maintenance spend in 2017
 - Current management effectively started in 2015
- 2017 production will be up 30% y/y
 - Despite having spent – in over three years – 60% less capital than was spent in 2014 alone
 - In Jul. '17, actual production crossed 5.0MBoepd
 - Up ~50% y/y

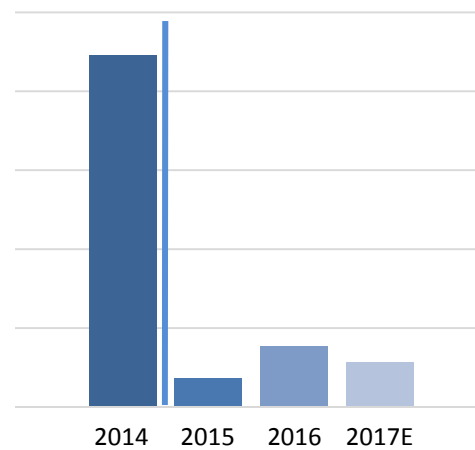
G&A



LOE



Capex



Production (Mboepd)

