Presentation to the Alaska Support Industry Alliance

September 24, 2015

Brigham A. McCown

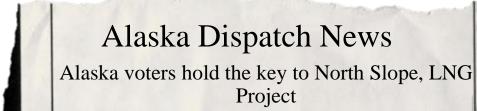


Background

- Chairman, Alliance for Innovation and Infrastructure (Aii)
- Former 1St Administrator / CEO Pipeline and Hazardous Materials Safety Administration (PHMSA)
 - Regulated TAPS
 - PIPES Act of 2006
- Naval Aviator / Desert Storm Veteran



Background: Alaska Opinions



Forbes

June 4, 2014

Amid Tumbling Oil Prices, Alaska LNG Must Go Forwards January 14, 2015

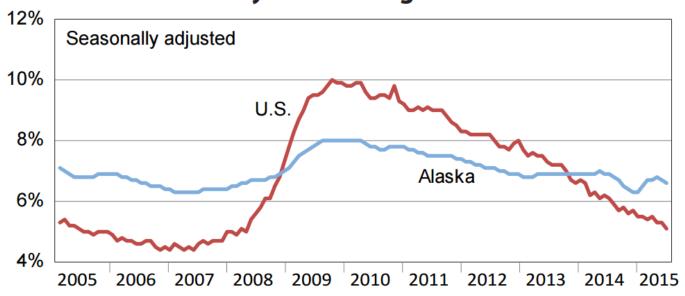
Forbes

Ambitious LNG Project Could Revive Alaska's Fortunes September 22, 2015



Alaska's Economic Scenario Unemployment

Unemployment Rates, Alaska and U.S. January 2005 to August 2015



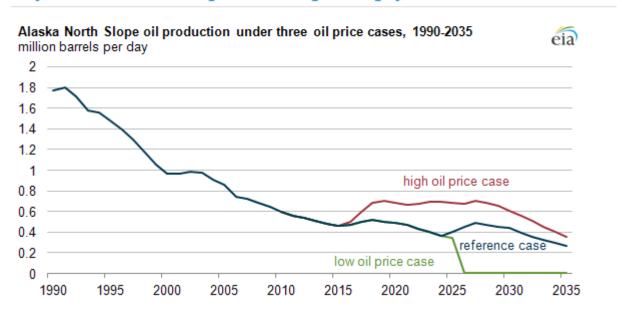
Source: Alaska Department of Labor



Alaska's Economic Scenario

Declining Production

Projected Alaska North Slope oil production at risk beyond 2025 if oil prices drop sharply

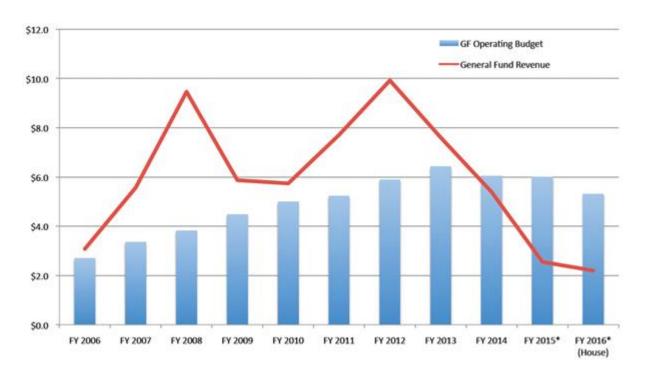


Source: Energy Information Administration



Alaska's Economic Scenario

Ongoing Fiscal Concerns



Source: Alaska Journal of Commerce



Alaska's Economic Scenario

Rating Downgrade Warning



Alaska Dispatch News

Oil price collapse prompts agency to lower Alaska credit outlook

December 16, 2014

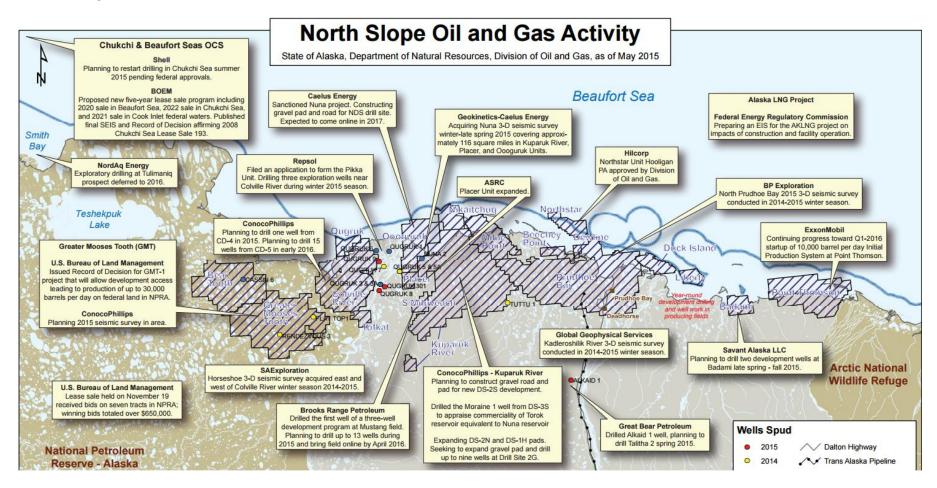


S&P drops Alaska's bond rating outlook from 'stable' to 'negative'

August 18, 2015



Options For Economic Growth: Oil, Gas





Source: <u>Alaska Department of Natural</u> Resources, Oil and Gas Division

Alaska LNG Overview

- Partners: State of Alaska, BP, ConocoPhillips, ExxonMobil, TransCanada
- Cost: Valued between \$45 and \$65 billion
- Job Creation: as many as 15,000 jobs during the design and construction phases and another 1,000 permanent positions for long-term operations.
- Reserves: 32 Tcf at Prudhoe Bay and Pt. Thomson





Source: AlaskaLNG Project

Alaska LNG: Major Components

Three Megaprojects in One:

- North Slope Gas Processing Plant
- New, 800-Mile Gas Pipeline (42-48 inches)
- Liquefaction, Export, LNG Tanker Facilities



Source: AlaskaLNG Project



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LNG: Alaska's Advantage

1. Proven And Known Resource

- Prudhoe Bay, Point Thomson: 32 Tcf gas
- 40+ years of gas cycling at Prudhoe Bay

2. Proximity To Asia

- Growing Asian demand
- Shorter shipping routes
- 3. Partnership Model That Aligns Interest
- 4. Solid Financial Commitment



AKLNG Ongoing Work

Pre-FEED Spend and Studies

- Export License
- \$400 million spent
- Ongoing field and design engineering work
- FEED Decision next

Additional Needs

- Gas Off-Take Plans
- Municipal Tax Structure (e.g. PILT)
- Fiscal Terms for Gas (e.g. Constitutional Amendment)



All AlaskaLNG Partners Share Responsibilities

State has responsibilities to move project forward

"Given our financial situation, we can no longer afford to stand by and wait while Alaska's future is decided in the boardrooms of international corporations that have competing global interests. It is time to develop the option for a large-volume natural gas project with Alaskans in control, with the decision-making based on what is best for Alaska. We are an Owner state and we must act like the owners we are." – Governor Bill Walker, February 2015

Growing Uncertainty Created By The State

- Three different negotiating teams since January 2015
- Pipe size increase studies
- ASAP Project as back-up or competitor
- Gas reserves tax
- Gas marketing trip to Alaska



Pipeline Infrastructure Megaprojects: Keys for Success

- 1. Cooperation among project backers
- 2. Keeping costs of supply low
- 3. Competing within market demand
- 4. Full engineering and design studying



Q&A

